



→ Grants Management Services



ICF Grants Management Results

\$40+ billion in HUD grant funds managed

\$23+ billion in FEMA Public Assistance funds managed

\$18 billion USDA broadband grant applications processed

HHS Head Start grantee TTA in 40 states

275,000+ housing applicants reviewed

10,000 HUD and FEMA infrastructure grant applications

20+ years TTA for DHS, DOJ, HHS, and USAID grantees

Who We Are

ICF provides public sector clients with the full lifecycle of grant administration, grants management systems, grantee training and technical assistance (TTA), capacity building, performance measurement, and related policy, planning, program management and communication/outreach services. Our client projects range from targeted support contracts to full life-cycle grants program planning, launch, and operation. Our grant management capabilities include value-added services such as strategic communications, information technology, data analytics/visualization, cybersecurity, workforce development, and project management.

What we do—and how we do it differently

Phase	Approach
Gap Analysis	<ul style="list-style-type: none"> • Determine the unmet need • Stakeholder participation and engagement • Develop unmet need assessment
Capabilities Assessment	<ul style="list-style-type: none"> • Assemble team • Identify existing resources • Additional analysis
Program Development & Design	<ul style="list-style-type: none"> • Develop program policies and procedures • Define metrics • Financial management • Establish QA/QC process
Implementation	<ul style="list-style-type: none"> • Technical assistance • Training • System management • Recordkeeping
Ongoing	<ul style="list-style-type: none"> • Monitoring • Reporting • Stakeholder Engagement
Closeout	<ul style="list-style-type: none"> • Comprehensive audit-ready files • Data to measure outcomes • Financial reconciliation



Our Clients

<p>Head Start TTA In 40 states, we provide evidence-based solutions build HHS grantees' capacity to implement sustainable fiscal policies, ensure compliance, and provide quality early care and education programs.</p>	<p>CDC Overdose Data to Action Provide comprehensive technical assistance and training to support the successful implementation and evaluation of surveillance and prevention activities within OD2A grant program.</p>	<p>DOJ OVC TTAC Provide training and technical assistance to build capacity for grantees of the DOJ Office of Victims of Crime, including areas of reporting, data collection, and financial management.</p>
<p>HHS Comprehensive Support For the ACF Assets for Independence program, provided grants management, grantee needs assessment, TTA to grantees, and research and evaluation support.</p>	<p>HHS OCS Monitoring/Support Enhance the financial reviews of grantees under the \$3.5 billion annual Low Income Home Energy Assistance Program block grant at HHS.</p>	<p>H1N1 PHER Grant Reconciliation Following the H1N1 pandemic, evaluated the grant applications versus final budget and progress report data from the 62 Public Health Emergency Response (PHER) agreement recipients.</p>
<p>Puerto Rico Recovery Manage the federal disaster recovery program in Puerto Rico following the devastating 2017 hurricane season. To date, ICF has successfully processed more than \$2 billion in aid.</p>	<p>USAC Technology Support Reduced costs by 25% for a grants management system with 22k organizations, certifying 40k applications for \$3B worth of requested funds for the Universal Service Administrative Company.</p>	<p>California CARES Act Recovery Providing grant administration, subject matter expertise and training and technical assistance to implement programs to prevent and eliminate homelessness exacerbated by the COVID-19 pandemic.</p>

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About ICF

ICF (NASDAQ:ICFI) is a global consulting and digital services company with over 7,000 full- and part-time employees, but we are not your typical consultants. At ICF, business analysts and policy specialists work together with digital strategists, data scientists and creatives. We combine unmatched industry expertise with cutting-edge engagement capabilities to help organizations solve their most complex challenges. Since 1969, public and private sector clients have worked with ICF to navigate change and shape the future.





PeerNet™ — ORAU's Grant Management System



With PeerNet, users can trust that their review is...

- Secure
- Confidential
- Customizable
- Flexible with real-time
- Accessible
- Mobile optimized
- Intuitive
- Section 508 compliant
- Actively capturing conflicts of interest
- Sustained with the latest technical enhancements

PeerNet serves as a leading online grant management tool, utilized in facilitating more than 1,200 peer reviews on over 60,000 proposals.

In a world of high speed, data driven results, a streamlined proposal collection, peer review, and award management process is critical in ensuring that the highest quality proposals are funded and supported through completion.

Key Features:

PeerNet is specifically designed to facilitate effective proposal solicitation, peer review, and award management by using ORAU's proprietary and easy-to-navigate online portal. Short for Proposal Evaluation and Electronic Review Network, PeerNet is a structured system where:

- Proposals are collected from principal investigators using customized criteria**
- Peer Review scores and comments from multiple subject matter experts are entered**
- Common criteria and scoring methods allow for apples-to-apples comparisons**
- Data is delivered quickly to inform decision making**
- Information, documents, and deliverables are exchanged with awardees**

New Features:

PeerNet is continuously updated with new features designed to improve efficiency. The current feature set includes:

- **Proposal Collection** – This feature allows program leads to customize proposal submission criteria and collect submitted proposals and associated documents from principal investigators, seamlessly and electronically.
- **Reviewer Portal** – This feature allows reviewers and peer review support staff to securely exchange documents and information.
- **Contributor Assistance** – This feature allows principal investigators to identify, assign, and grant permissions to individuals providing assistance.
- **Grant Award & Management** – This feature allows grant managers to award proposals, exchange timely deliverables and documents with awardees, and manage award information in PeerNet over the life of the award.

Who We Are

Scientific and technical contractor

70+ years of experience

120+ member university consortium

501(c)(3) nonprofit status

Specialized expertise:

- Workforce Development & Technical Staffing
- Scientific Assessment
- Health & Environment
- Preparedness & Response
- Research & University Partnerships



Ways to Work With Us



GSA Schedules

- Professional Services
<http://orau.us/gsaschedule>
- Human Resources Services
<http://orau.us/hrgsaschedule>



Strategic Partnerships

Project agreements under Oak Ridge Institute for Science and Education contract with the U.S. Department of Energy



Agency-Specific Contracts

Contact Us

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Westat's Grants Management Services



In our 55+ years as a professional services company, Westat has achieved a reputation for providing high-quality technical assistance, research, and evaluation. We are known for satisfying our clients' need for innovation, unbiased analyses, and unflagging support. Our grants management services methodology offers end-to-end support through the grant award lifecycle—pre-award through post-award—with embedded cycles of continuous improvement that align with federal laws and regulations as well as clients' policies and procedures.

What you can expect from Westat's Grants Management Services

- Integrated team with the knowledge and experience to deliver high-quality grants management support
- Nimble and engaging user-centered technology solutions that promote innovation and efficiency
- Strong relationships with, and access to, grantee communities
- Comprehensive monitoring and TA support to grantees to contribute to grantee and overall grant program success
- Cycles of continuous improvement based on a grounded understanding of program and policy requirements, evidence-based practices and fidelity of implementation, regulations, and clear expectations for quality
- Recognition that monitoring and TA are inextricably linked and understand that data from one informs the other
- Flexibility in processes to best fit each program and program office

Our approach to project management

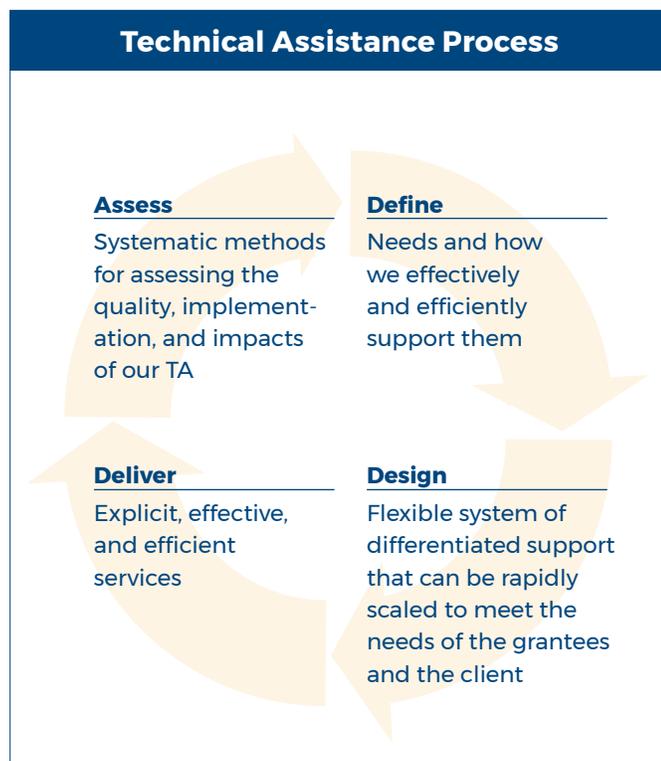
Building on Westat's decades-long history of providing grant management services to agencies of the federal government, we use a management infrastructure specifically designed to provide high-quality, cost-effective, and timely results.

Our approach to grantee monitoring

- Support clients with a data-driven approach to programmatic and fiscal monitoring
- Ensure grantees are in compliance and successfully implement their programs, including reaching milestones, measures, and goals on-time and accomplishing intended outcomes
- Serve as a resource and build trust and relationships with program officers and grantees
- Understand and apply federal laws and regulations and all clients' grants policies, procedures, and guidance
- Develop a comprehensive, needs-based monitoring plan with a tiered approach to regular monitoring events, with higher-risk grantees receiving more frequent check-ins and support
- Incorporate any client needs and risk assessments, and any additional information—such as drawdowns or budget data—flagged by the client

Our approach to technical assistance

- Use process-driven, outcome-oriented tiered system to continuously improve grant implementation and outcomes
- Incorporate a collaborative process between the TA team, the client, the monitoring team (if applicable), and the grantees
- Leverage and collaborate with existing TA programs and providers is to effectively and efficiently support grantees



Our approach to information sharing

- A multidirectional activity between the program and grantees—some channels relay guidelines while others focus on sharing progress, challenges, and promising practices
- Combine world-class technology and processes to enhance communication ensuring that grantees achieve their goals and objectives
- Focus on learning and broad dissemination
- Online Communities of Practice and Peer Exchange Networks
- Graphic design, art production, and distribution of publications and other communications
- Website and social media content development and management
- Full meeting and conference services from selecting sites, coordinating with participants, and coordinating travel, on-site support and logistics management; online meeting support and technology, and meeting evaluations and summative data and reports

Win-win results

- Increased collaboration
- Reduced duplication of effort and increased efficiency
- Expanded program office knowledge of evidence-based practices and effective strategies for grant implementation
- Improved identification of grantee needs and application of targeted support to improve grant implementation with fidelity
- Improved administration of grant programs in a fair and equitable manner

Westat services are available through OASIS Unrestricted Pool 2 (NAICS 541720) and OASIS Unrestricted Pool 4 (NAICS 541712). For more information, check our website at Westat.com or contact our OASIS Program Manager, Payton Smith, at paytonsmith@westat.com.

